

# Annual Report 2016





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# Foreword

Dear Readers,

2016 has been a turbulent year for international security, marked by serious risks to peace and security in the Euro-Atlantic region, tragic conflicts in the Greater Middle East, unresolved disputes in the Asia-Pacific, and unprecedented uncertainties in transatlantic relations. Today, the Western liberal order is at greater risk than at any time in the past 25 years. As global governance in general, and international security in particular, is becoming messier and more difficult to manage, the Munich Security Conference's (MSC) *raison d'être* is more relevant than ever: we need a frank and open exchange among international leaders on how to solve the many crises of our time. Through all our activities – such as our main conference, our Core Group Meetings or our thematic series – the MSC tries to serve this cause.

"The Munich Security Conference has stayed relevant for fifty years because of its ability to adapt to a constantly changing world," former US Secretary of Defense Chuck Hagel wrote in an essay on the occasion of the MSC's 50th anniversary. As the amount and variety of challenges and players in international security has grown, so has the number and types of our activities. The past year has made this particularly clear: Not only did we host our flagship conference in Munich, but we also organized events in Beijing, Addis Ababa, Singapore, Warsaw, Stavanger and the Silicon Valley. At the heart of our debates were challenges in the field of European defense, as well as security threats from cyber space or from the outbreak of deadly pandemics. In our Munich Security Report, we assembled numbers and figures on the crisis over Ukraine, but also shed light on the refugee crisis and the future of warfare.

The purpose of our Annual Report is to help you keep track of these various activities and to give you an insight into the extensive machinery behind. In this report, you will also find a list of our numerous partners. Without their support and encouragement, the work of the MSC, which was recently named "Best Think Tank Conference" in the world by the University of Pennsylvania's "Global Go To Think Tank Index" for the fourth time in a row, would not be possible.

Sincerely,



Wolfgang Ischinger  
Chairman of the MSC Foundation



## The MSC Foundation in 2016

The Munich Security  
Conference in 2016

The Munich Security  
Report 2016

Other MSC Events  
and Activities in 2016

Reach and Visibility  
in 2016

Outreach, Partnerships  
and Sponsoring

# The MSC Foundation

2016 was an extraordinarily busy year for the MSC Foundation. Besides numerous events and activities, the year also saw significant administrative developments, staff changes, and structural adjustments. The following pages are meant to provide an overview over the most important developments and invite the interested reader to share in the last twelve months of the MSC Foundation.

## ABOUT THE MSC FOUNDATION

Over the course of the past five decades, the Munich Security Conference has developed into the world's leading forum for debating international security policy. Each February, it brings together more than 450 senior decision-makers from around the world, including heads of state, ministers, leading personalities of international and non-governmental organizations, as well as high-ranking representatives of industry, media, academia, and civil society, to engage in an intensive debate on current and future security challenges. Repeatedly rated as "Best Think Tank Conference" in the world, the Munich Security Conference provides a one of a kind opportunity to discuss policy at the highest level. In addition to its annual flagship conference, the MSC Foundation regularly convenes high-profile events on particular topics and regions and publishes the Munich Security Report. Our goal is to provide, for the critical security policy issues of our time, the best platforms for an open exchange of opinions, ideas, and solutions.

## INTERNATIONAL RECOGNITION

Every year, the University of Pennsylvania publishes its "Global Go To Think Tank Index", which is designed to identify and recognize centers of excellence in all the major areas of public policy research and in every region of the world. For the fourth year in a row and ever since the "Global Go To Think Tank Index" ranks think tank conferences, the MSC Foundation has topped the list of think tank conferences in 2016. Thus, the authors recognize again the Foundation's worldwide leadership role in the field of think tank conferences.



“GLOBAL GO TO  
THINK TANK INDEX”  
RANKING FOR THINK  
TANK CONFERENCES,  
TOP 25

- 1 Munich Security Conference (MSC) (Germany)
- 2 Institute for International Political Studies (ISPI) (Italy)
- 3 Shangri-La Dialogue (Singapore)
- 4 French Institute of International Relations (IFRI) (France)
- 5 Brookings Institution (United States)
- 6 Chatham House (United Kingdom)
- 7 German Marshall Fund of the United States (GMF) (United States)
- 8 Carnegie Endowment for International Peace (United States)
- 9 Institute of World Economy and International Relations (IMEMO RAS) (Russia)
- 10 Atlantic Council (United States)
- 11 Asian Development Bank Institute (ADBI) (Japan)
- 12 Economic Research Institute (Kazakhstan)
- 13 OCP Policy Center (Morocco)
- 14 Wilton Park (United Kingdom)
- 15 Centre for European Policy Studies (CEPS) (Belgium)
- 16 Kiel Institute for the World Economy (IfW) (Germany)
- 17 BRICS Policy Center (Brazil)
- 18 Centre for Economics and Foreign Policy Studies (EDAM) (Turkey)
- 19 Council on Foreign Relations (CFR) (United States)
- 20 Food, Agriculture and Natural Resources Policy Analysis Network (South Africa)
- 21 Boao Forum (China)
- 22 Mont Pelerin Society (MPS) (Switzerland)
- 23 Fundacao Getulio Vargas (FGV) (Brazil)
- 24 Acton Institute for the Study of Religion and Liberty (United States)
- 25 Center for International Governance Innovation (Canada)

# The Advisory Council

## ABOUT THE ADVISORY COUNCIL

The MSC Advisory Council helps to maintain and advance the high quality of our annual conference and the Foundation's other events. It advises the Chairman of the Conference on strategic direction, thematic focus, and partnership development. The Council consists of up to 20 distinguished individuals proposed by the MSC Chairman and approved by the Chairman of the Council from both the public and the private sector who share and identify themselves with our spirit and objectives.

In 2016, the MSC Advisory Council welcomed four new members into its rows: Sheikh Hamad bin Jassim bin Jabr Al-Thani (the former Prime Minister of Qatar), Toomas Hendrik Ilves (the former President of Estonia), David Miliband (the President of the International Rescue Committee and former Foreign Minister of the United Kingdom) and Radosław Sikorski (the former Foreign Minister of Poland). Following the conclusion of the term of Wolfgang Büchele, Wolfgang Reitzle (the Chairman of Linde's Supervisory Board) has assumed chairmanship of the Council for the second time.

## CHAIRMAN OF THE COUNCIL

**Reitzle, Wolfgang**

Chairman of the Supervisory Board, Linde AG, Munich

## CHAIRMAN OF THE MSC

**Ischinger, Wolfgang**



Meeting of the MSC Advisory Council at the Munich Security Conference 2015.

## MEMBERS OF THE COUNCIL

### **Achleitner, Paul**

Chairman of the Supervisory Board, Deutsche Bank AG, Frankfurt a.M.

### **Al Saud, Prince Turki Al Faisal bin Abdulaziz**

Former Director General of the Foreign Intelligence Service of the Kingdom of Saudi Arabia; Chairman, King Faisal Center for Research and Islamic Studies; Riyadh

### **Al-Thani, Sheikh Hamad bin Jassim bin Jabr**

Former Prime Minister and Minister of Foreign Affairs of the State of Qatar, Doha

### **Bäte, Oliver**

Chief Executive Officer, Allianz SE, Munich

### **Bildt, Carl**

Former Prime Minister and Minister of Foreign Affairs of the Kingdom of Sweden, Stockholm

### **von Bomhard, Nikolaus**

Chairman of the Board, Munich Re, Munich

### **Enders, Thomas**

Chief Executive Officer, Airbus Group, Blagnac

### **Gref, Herman O.**

Former Minister of Economics and Trade of the Russian Federation; Chairman of the Board and Chief Executive Officer, Sberbank RF; Moscow

### **Harman, Jane**

President, Woodrow Wilson International Center for Scholars, Washington, DC

### **Haun, Frank**

Chief Executive Officer, Krauss-Maffei Wegmann GmbH & Co. KG, Munich

### **Ilves, Toomas Hendrik**

Former President of the Republic of Estonia, Tallinn

### **von der Leyen, Ursula**

Federal Minister of Defence of the Federal Republic of Germany, Berlin

### **Mastiaux, Frank**

Chief Executive Officer, EnBW Energie Baden-Württemberg-AG, Karlsruhe

### **Miliband, David**

President and Chief Executive Officer, International Rescue Committee; former Secretary for Foreign and Commonwealth Affairs of the United Kingdom of Great Britain and Northern Ireland, New York

### **Sikorski, Radoslaw**

Former Minister of Foreign Affairs of the Republic of Poland; Senior Fellow, Harvard University; Warsaw

### **Solana, Javier**

Former Secretary General of NATO; former EU High Representative for Common Foreign and Security Policy, Madrid

### **Soros, George**

Founder and Chairman, Open Society Foundations; Chairman, Soros Fund Management LLC, New York

### **Stavridis, James G.**

Admiral (ret.); former NATO Supreme Allied Commander Europe; Dean of the Fletcher School of Law and Diplomacy, Tufts University, Medford

### **Stoiber, Edmund**

Former Minister-President of the Free State of Bavaria, Munich

## The MSC Foundation Team

The Foundation's team has continued to grow over the past year. From 13 full-time employees in 2015, the team has grown to 20 full-time employees at the end of 2016.

In September, a new press officer began his work at the Foundation. Previously at the Federal Ministry of Defense's communication department, Johannes Schmid has significant experience in media operations and will help to adjust the MSC Foundation's press activities to its growing portfolio of events and outreach activities.

In October, the policy team in Berlin welcomed Quirin Maderspacher into its rows. Quirin is on sabbatical from McKinsey & Company and will be with the Foundation until March 2018. The Foundation and McKinsey are planning to institutionalize this cooperation in the coming years, giving a consultant the possibility to be with the Foundation for up to 24 months – and allowing the Foundation to benefit regularly from private sector expertise.

Five of the new positions are a result of the MSC Foundation's own trainee program which began in November 2015. Over the course of the following 12 months, five promising young professionals were introduced to all aspects of the MSC Foundation's activities and went through a series of workshops and training courses. In November 2016, all five trainees (Benjamin Brockt, Stefanie Kaller, Sarah Schmid, Sebastian Sieber, and René Weber) became full-time project managers, significantly boosting the capacity of the MSC to organize high-quality events around the world.

At the same time, two colleagues have left the Foundation. Michael Heller returned to this post in the Foreign Office at the end of July and Oliver Rolofs left at the end of October to become Head of Communications at Berger Strategy Consultants.



The MSC Foundation Team in Munich.



The MSC Foundation Policy Team in Berlin.



The MSC trainees 2015 – 2016

## New MSC Foundation Office in Berlin

While the office in Munich (Prinzregentenstrasse 7) remains the Foundation's main office, the Berlin office has been significantly upgraded in 2016. From its premises in the Allianz Forum the Berlin Office moved into a new location in November. The offices in Friedrichstrasse 153a now offer facilities for up to eight people as well as a small meeting room.



The New MSC Foundation Office in Berlin

# Organizational Structure







The MSC Foundation  
in 2016

The Munich Security  
Conference in 2016

The Munich Security  
Report 2016

Other MSC Events  
and Activities in 2016

Reach and Visibility  
in 2016

Outreach, Partnerships  
and Sponsoring

# The Munich Security Conference 2016

From February 12 to 14, 2016 more than 500 decision-makers gathered for the Munich Security Conference 2016 to debate current crises and future challenges to international security. Key topics included the continued deterioration of relations between major powers, the reluctance of both the US and the EU to assume global leadership, the fight against the Islamic state and homegrown terrorism, as well as the conflicts in Syria and Ukraine. The conference also featured panel discussions on intelligence cooperation, refugees, human security and health security.

Inter-governmental meetings such as those of the International Contact Group on Syria or the Middle East Peace Quartet that took place at the sidelines of the conference once again underlined the attractiveness of the conference as global platform for debate and mediation.

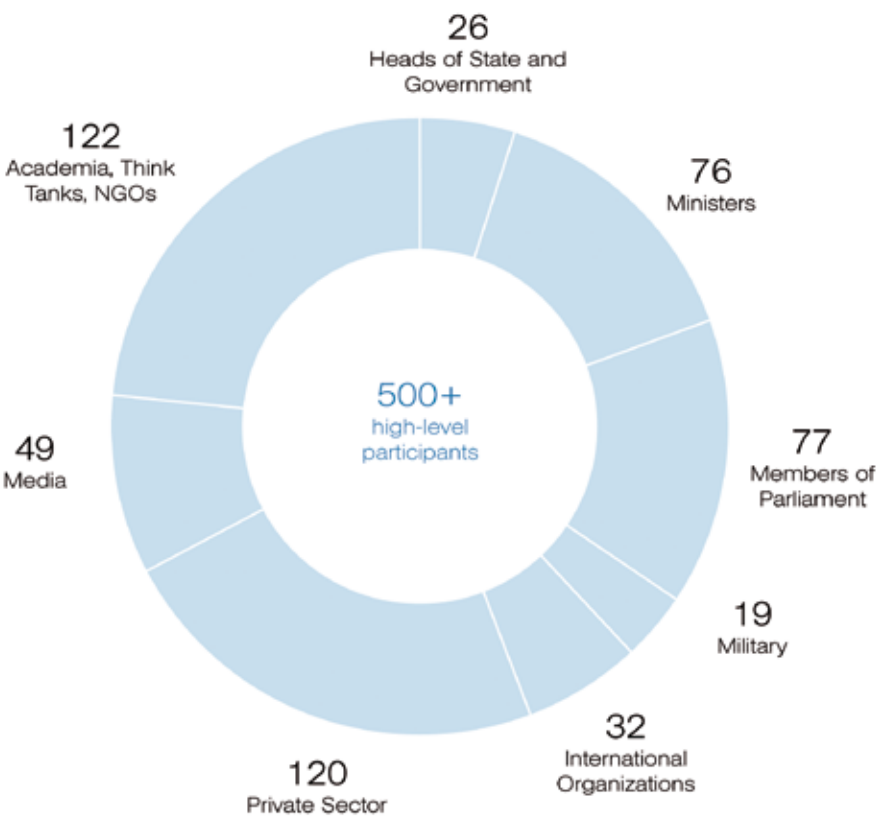
Some of the world's leading institutions, such as the Atlantic Council, the Bill & Melinda Gates Foundation, Chatham House, the Stockholm International Peace Research Institute or the World Economic Forum were present with side events at the main conference.





# Key Facts

- Almost 30 panel discussions, statements and debates
- More than 110 official side events
- Nearly 1.000 official bilateral meetings



# Selected Speakers



**Al Hussein, King Abdullah II bin**  
King, Hashemite Kingdom of Jordan, Amman



**Al-Abadi, Haider**  
Prime Minister, Republic of Iraq, Baghdad



**Al-Jubeir, Adel bin Ahmed**  
Minister of Foreign Affairs, Kingdom of Saudi Arabia, Riyadh



**Kerry, John F.**  
Secretary of State, United States of America, Washington, DC



**von der Leyen, Ursula**  
Federal Minister of Defence, Federal Republic of Germany, Berlin



**Medvedev, Dmitry A.**  
Prime Minister, Russian Federation, Moscow



**Mogherini, Federica**  
Vice President of the European Commission and High Representative for Foreign Affairs and Security Policy, European Union, Brussels



**Poroshenko, Petro**  
President, Ukraine, Kyiv



**Steinmeier, Frank-Walter**  
Federal Minister of Foreign Affairs, Federal Republic of Germany, Berlin



**Valls, Manuel**  
Prime Minister of the French Republic, Paris

## Side Events

The Munich Security Conference 2016 featured a total of 112 official side events, complementing the main program and allowing prominent partner organizations to use the Foundation's platform to present initiatives or shine light on a topic in more detail.

### Side-Events at the MSC 2016 included:

#### [#msc2016 - Trolls, Hackers, and Extremists: The Fight for a Safe and Open Web](#)

The Foundation, in cooperation with the US Consulate General and the AmerikaHaus, holds an annual town hall meeting on the eve of the conference, attended by 500 members of the public. The 2016 edition focused on cyber warfare, terrorist use of the internet and online propaganda. Estonian President Toomas Henrik Ilves, Google Vice President of Security and Privacy Engineering Gerhard Eschelbeck, Chairwoman of the Icelandic Pirate Party's parliamentary group Birgitta Jonisdóttir, and former Deputy Secretary of Homeland Security Jane Holl Lute acted as speakers.

#### [Munich European Conference](#)

The Munich European Conference takes place each year on the eve of the main conference. In 2016, it addressed the future of the European project. Speakers included former German Constitutional Court Justice Udo di Fabio, Estonian President Toomas Henrik Ilves and Foreign Minister of Luxembourg Jean Asselborn.

#### [MSC CEO Lunch](#)

The MSC CEO Lunch annually gathers German and international CEOs on Friday right before the start of the main conference. In 2016, US Trade Representative Michael Froman and Iranian Foreign Minister Mohamad Javad Zarif addressed participants in the Blue Spa of the Bayerischer Hof.

#### [Foundation Lunches](#)

Each year, our NGO partners host a variety of lunch discussions during the Munich Security Conference. On Friday, UN Deputy Secretary General Jan Eliasson and Dutch Minister of Foreign Affairs Bert Koenders, among others, debated governance in fragile states at the BMW Foundation Herbert Quandt Lunch. On Saturday, the Zeit Stiftung discussed the future of global governance with, among others, Norwegian Prime Minister Erna Solberg and former UN Secretary General Kofi Annan, and on Sunday, the Observer Research Foundation hosted a lunch discussion on "Securing the Himalayas".

### Cyber Security Events

Cyber security topics have become an important part of the Foundation's activities, both throughout the year and at the Munich Security Conference. At last year's conference, MSC Foundation partners Google, Huawei, Microsoft and the Atlantic Council hosted various dinner, lunch and breakfast discussions on important topics such as transatlantic cooperation in cyber security, norms in cyber space and security at scale.

### [giz Lunch Discussion on Security in Africa](#)

On the invitation of the Gesellschaft für internationale Zusammenarbeit (giz), Germany's development agency, African Union Commissioner for Peace and Security Smail Chergui, former President of Nigeria Olusegun Obasanjo and representatives from the Tunisian National Dialogue Quartet, recipient of the 2015 Nobel Peace Prize, debated the need for a durable security architecture in Africa.

### [Transparency International Discussion Session](#)

The Foundation's NGO partner Transparency International each year hosts a panel discussion session at the Munich Security Conference. The 2016 edition was dedicated to role and legitimacy of private military companies, with speakers such as the Chairman of the European Parliament's Foreign Affairs Committee Elmar Brok, President of Somalia Hassan Sheikh Mohamud and Pakistani Minister of Defence Khawaja Muhammad Asif.

### [German-Russian Business Breakfast](#)

Each year, German and Russian business leaders gather on Saturday morning on invitation of the German Committee for Eastern Economic Relations to debate the state of and current challenges for German-Russian relations. Speakers in 2016 included Russia's Prime Minister Medvedev as well as the heads of some of Russia's most prominent companies, including Gazprom and Rosneft.

### [European Union Energy Breakfast](#)

European Union Energy Commissioner Maroš Šefčovič hosted a breakfast discussion session on the Energy Union, continuing the tradition of a strong energy security component at the Munich Security Conference.

### [Presentation of the OSCE Panel of Eminent Persons Report](#)

In 2015, the OSCE's Panel of Eminent Persons held its first session under the chairmanship of MSC Chairman Wolfgang Ischinger on the side-lines of the main conference. In 2016, after a year of working sessions and outreach events, the Panel returned to Munich for a concluding session and the official presentation of the Panel of Eminent Persons' final report, which included recommendations on strengthening the security architecture in Europe.





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# The Munich Security Report 2016

The Munich Security Report (MSR) is published every year and compiles data, analyses and maps that illuminate major developments and critical challenges to international security. The report is a conversation starter for the main conference and background reading for MSC participants, but is also made available to security professionals and the interested public around the globe.

Entitled “Boundless Crises, Reckless Spoilers, Helpless Guardians,” the 2016 report focused on the erosion of the international and regional orders. It discussed, in particular, the increasing helplessness of traditional guardians of the international order in the face of boundless and borderless crises and emboldened spoilers.

In preparing the report, the MSC Foundation worked with some of world’s most renowned research institutions, including the International Institute for Strategic Studies, Chatham House, Mercator Institute for China Studies as well as McKinsey & Company.

The report was launched on 28 January 2016 at our annual kick-off event in Berlin – in front of an audience of representatives from the military, academia, civil society, media as well as German government officials and the Berlin-based diplomatic corps.



The 2016 report was downloaded about 20,000 times. 1,500 copies were handed out at the Munich Security Conference 2016, another 1,000 copies at other events and 1,500 copies were mailed to decision-makers in parliaments, governments, international organizations, media outlets and academia around the world.

## PARTNERS OF THE MSR 2016

- Airwars.org
- Allianz SE
- the Armed Conflict Location & Event Data Project
- the Brookings Institution
- the Carnegie Endowment for International Peace
- the Center for International and Security Studies at Maryland
- the Center for International Peace Operations
- the Center for Security Studies at ETH Zurich
- the Center on International Cooperation
- Chatham House
- Eurasia Group
- the European Leadership Network
- Foreign Affairs
- Gallup
- the German Federal Foreign Office
- the Global Public Policy Institute
- the Heidelberg Institute for International Conflict Research
- the Hertie School of Governance
- IHS Jane's
- the Institute for the Study of War
- the International Crisis Group
- the International Institute for Strategic Studies
- the International Organization for Migration
- the Levada Center
- McKinsey & Company
- the Mercator Institute for China Studies
- Merck
- Munich Re
- New America
- the Office of the United Nations High Commissioner for Refugees
- ORB International
- Oxford Analytica
- the Pew Research Center
- the RAND Corporation
- the Tana High-Level Forum on Security in Africa
- the United Nations Department for Economic and Social Affairs
- the Wilson Center
- the World Economic Forum



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# MSC Kick-off & Launch of the MSR 2016

Berlin, January 28, 2016

In the run-up to the 52nd edition of the Munich Security Conference, the Foundation hosted its traditional kick-off event at the Representation of the Free State of Bavaria in Berlin. More than 250 representatives of the military, academia, civil society, media as well as German government officials and the Berlin-based diplomatic corps witnessed the launch of the Munich Security Report 2016 (entitled “Boundless Crises, Reckless Spoilers, Helpless Guardians”) as well as a high-level discussion on the refugee crisis. Discussants included Kofi Annan (former Secretary General of the United Nations and Nobel Peace Prize Laureate), Peter Altmaier (Federal Minister for Special Tasks and Head of the Federal Chancellery), and Wolfgang Schäussel (former Federal Chancellor of the Republic of Austria).



# Core Group Meeting Addis Ababa

Addis Ababa, April 14 to 15, 2016

On the occasion of the 5th Tana High-Level Forum on Security in Africa, which it helped to launch in 2011, the Foundation hosted its first Core Group Meeting on the African continent. Around 60 senior leaders from Africa, Europe and the US gathered in Addis Ababa, the seat of the African Union (AU), to discuss the state of African security and its implications for the rest of the world in an informal setting. The meeting was actively supported by the governments of Germany and Ethiopia as well as the African Union Commission.

Among the high-ranking participants were Ethiopian Prime Minister Hailemariam Desalegn, the Chairman of the Tana Forum Olusegun Obasanjo, the AU Commissioner for Peace and Security Smail Chergui, former UN Secretary General Kofi Annan, former German Federal President Horst Köhler as well as several foreign and defense ministers and leaders from NGOs and international organizations. The joint fight against violent extremism, the crises in Northern and Eastern Africa, as well as the dangers posed by epidemics and climate change were among the central topics of the two-day event in Addis Ababa. Debates also focused on the importance of Africa for international security, the problem of political violence surrounding elections, the impact of large trends like demography on Africa's security landscape, as well as the state of Africa's own security architecture.





# Core Group Meeting Beijing

Beijing, November 2 to 3, 2016

The MSC Core Group Meeting in Beijing assembled leaders from China, its Pacific neighbors and the West for an intense strategic debate on the security situation in the Asia-Pacific as well as other key issues. Following the 2011 Core Group Meeting in Beijing, this was the second Foundation event held in China.

Chinese participants of the meeting, co-hosted by the Chinese People's Institute of Foreign Affairs (CPIFA) on behalf of the Chinese Foreign Ministry, included Zhang Yesui, Executive Vice Minister of Foreign Affairs, Fu Ying, Chairwoman of the Foreign Affairs Committee of the National People's Congress, and Jin Lique, President of the Asian Infrastructure Investment Bank. Other participants included German Deputy Foreign Minister Markus Ederer, the Foreign Minister of Rwanda, Louise Mushikiwabo, Airbus CEO Thomas Enders, as well as several German members of parliament and deputy ministers of defense from the region.

In addition to very frank and open exchanges on the state of security in the Pacific, discussions focused on the Korean Peninsula, China's role as a global security actor, US-China relations, and the economic and geopolitical implications of China's Belt and Road initiative. The meeting also featured a one-hour discussion with Li Yuanchao, the Vice President of the People's Republic.



# European Defense Series

Munich, February 13, 2016 and Warsaw, July 7, 2016

## ABOUT THE SERIES

The future of European defense has traditionally been one of the major topics of the MSC Foundation and the launch of the MSC European Defense Series in 2013 further emphasized the importance of this topic. Facing critical crises, European countries are looking for ways to find better common responses. Thus far though, the magnitude and importance of the issues is not matched by the spending, the commitment, and the state of defense planning. The Foundation regularly convenes summits and smaller, complementary roundtables to reinvigorate and advance the discussion at critical junctures in the international calendar.

## ACTIVITIES IN 2016

In 2016, the European Defense Series featured two Roundtables – one during the main conference in February, the other at the margins of the NATO Summit in Warsaw. They were part of our conference series on the future of European defense, which was launched in 2013. Since then, numerous of our events have addressed critical challenges in European defense policy and have contributed to the debate on achieving deeper, much more impactful European cooperation in security and defense.

The Munich Roundtable convened under the title “Warsaw Calling: A Summit of Disunity?”. Participants – including more than a half dozen defense ministers from NATO countries as well as senior NATO officials and military leaders – debated the state of preparation for the NATO Summit and the most critical open questions with regard to NATO’s posture in Eastern Europe and in the relationship with Russia.

At the Warsaw roundtable, debates focused on two key issues in particular: A first session discussed the state of European cooperation in defense, including a frank exchange on the biggest capability and on the most promising new avenues of multinational defense cooperation. A second session analyzed what the expected results from the Warsaw Summit would mean for NATO’s posture, how the results could be implemented, and what the way forward for NATO would look like. As in Munich, several defense ministers from NATO states and senior NATO officials joined the discussions.

European Defence Roundtable at the NATO Summit, Warsaw, Poland: after a successful European Defence Roundtable in Berlin and a European Defence Summit in Brussels in 2015, MSC organized its first European Defence Roundtable on the sidelines of a NATO Summit, in Warsaw, on July 7. 40 high-ranking representatives from government and the military discussed topics like “Closing NATO’s Capabilities Gap” and “Beyond Warsaw: Redefining NATO’s Posture” in an off-the-record setting.



# Energy Security Series

Munich, February 12, 2016 and Stavanger, August 28 – 29, 2016

## ABOUT THE SERIES

Energy security has become a key topic on the international security agenda. The Foundation wants to contribute to the debate through a series of events that aim at select decision-makers at the highest levels of government, the private sector and civil society. As with all of our formats, the objective is to offer the best possible platform for a frank and open exchange of ideas and opinions. Since the inception of the series in 2013, events have taken place in Baku, New Delhi, Berlin and Istanbul.

In 2016, the Energy Security Series featured two particularly high-level events in Munich (during the main conference) and Stavanger (on the eve of the ONS Conference, the world's leading energy meeting place).

## ACTIVITIES IN 2016

The Roundtable in Munich discussed “The Geopolitics of Low Oil Prices” with Heads of States, Ministers, industry leaders and senior experts from the energy field. The debate focused around the potentially destabilizing effects of the low oil prices on oil-producing countries and, in particular, the impact on major players as Russia and Saudi Arabia.





# Cyber Security Series

Munich, February 12, 2016; Addis Ababa, April 14, 2016;  
Silicon Valley, September 19 – 20, 2016 and Beijing, November 2, 2016

## ABOUT THE SERIES

Cyber Security has become a critical part of the international security agenda. The growing awareness of the topic is reflected in an increase of debates on cyber norms and cyber defense strategies. Consequently, the Foundation contributes to the debate through a series of events aimed at selected decision-makers at the highest levels of government and industry. For our cyber security activities, we are partnering with the EastWest Institute, Deutsche Telekom, Google, Microsoft and others.

## ACTIVITIES IN 2016

In 2016, the Foundation hosted a record number of events on cyber security as part of its ongoing Cyber Security Series.

The Cyber Security Summit (CSS) 2016 took place at Stanford University's Freeman Spogli Institute in the heart of Silicon Valley. It was co-hosted with Deutsche Telekom and supported by Google, Microsoft, Huawei and NXP and assembled over 140 participants from industry, government, the military and academia. The two-day Summit featured a broad variety of topics, including an off-the-record opening session on the U.S. elections and cyber security which dealt with the possibility of outside interference in the November elections, strategies to safeguarding digital growth, the protection of critical infrastructure, cyber warfare, norms for cyber space and combating terrorist and criminal use of the internet. Cyber Security Roundtables (CSRs) in Munich, Addis Ababa, and Beijing complemented the Summit, continuing discussions on cyberspace norms (Munich), and addressing new and important topics such as Africa's digital transformation (Addis Ababa) and supply chain security trust (Beijing).



# Health Security Series

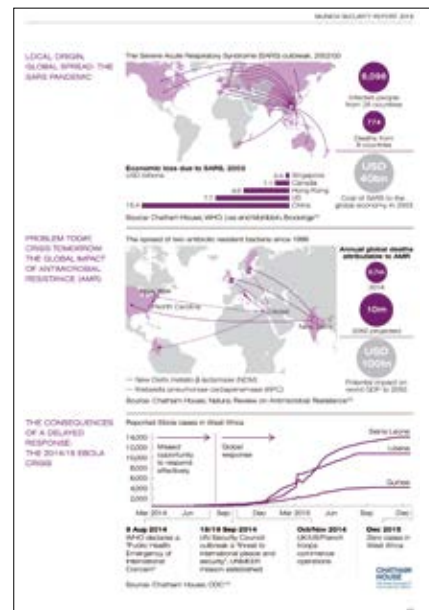
Munich, February 12, 2016; Addis Ababa, April 14, 2016;  
Berlin, October 9, 2016 and Beijing, November 2, 2016

## ABOUT THE SERIES

The Ebola outbreak in West Africa has increased awareness among leaders that pandemics and other health crises can pose threats to the stability of entire regions and can evolve into full-fledged crises of international security. As global instability and interconnectedness increase, so does the risk of a catastrophic outbreak. As a result, in partnership with Chatham House, Merck, and the Bill and Melinda Gates Foundation, the Foundation has launched a Global Health Security track in order to promote discussion and collaboration between health officials, NGO leaders, security strategists, the private sector, and decision-makers.

## ACTIVITIES IN 2016

In 2016, our activities in health security included a dedicated panel session during the main conference as well as four separate Health Security Roundtables (HSRs) in Addis Ababa, Beijing, Berlin and Munich. Discussions focused on the difficulties of providing healthcare in conflict-affected areas (Munich), the recommendations of the UN High-level Panel on Ebola and the WHO International Health Regulations (Addis Ababa), and the lessons learned from recent crises and the Global Health Security Agenda (Berlin, at the sidelines of the World Health Summit).







# Munich Strategy Forum

Elmau, December 4 to 6, 2016

## ABOUT THE MSF

The Munich Strategy Forum (MSF) is based on the model of the prestigious Aspen Strategy Group which brings together selected American decision-makers to discuss current security challenges in a private off-the-record setting and develop policy recommendations for the following year. Besides helping to promote a strategic debate on foreign and security policy choices and the development of strategic priorities for Germany and Europe, the MSF is also meant to provide input and guidance to all our activities and programs. The inaugural meeting was held under the patronage of the German Federal Minister for Foreign Affairs Frank-Walter Steinmeier.

The MSF aims at promoting a strategic debate on choices about current and future foreign and security policy challenges and to develop strategic priorities for Germany and Europe. It brings together current and former decision-makers from politics and the private sector as well as high-level representative from academia and think tanks.

The MSF takes place once a year for two days at Schloss Elmau in Southern Germany. The meeting is strictly limited to 50 participants and held entirely off the record. The Foundation does not publish a list of participants, nor does it communicate any results. Furthermore, an interactive program combined with a classical discussion format provides the background for an unbiased and informal exchange of opinions.

## ACTIVITIES IN 2016

The Munich Strategy Forum 2016, held on December 4 to 6 in Schloss Elmau in the Bavarian Alps, presented strategic thinkers and security policy officials with an opportunity to debate the most important security challenges. The goal of the forum is to help promote a strategic debate on foreign and security policy choices and contribute to the development of strategic priorities for Germany, Europe, and the transatlantic relationship.



# Munich Young Leaders Reunion

Warsaw, June 30 to July 2, 2016

## ABOUT THE MUNICH YOUNG LEADERS

The MSC Foundation and Körber Foundation want to give promising young professionals and future decision-makers the opportunity to participate in important political debates, introduce fresh ideas on the international scene, and strengthen their personal and professional networks. Each year, twenty-five outstanding representatives of governmental institutions, parliaments, think tanks, the media, and the private sector debate current issues related to transatlantic foreign and security policy with high-ranking participants of the Munich Security Conference. Young Leaders come from Germany, selected NATO member and partner states, as well as from states in the Asia-Pacific region and the Middle East, ensuring a strong diversity of perspectives. Candidates of the program are identified by German Embassies in selected countries. In coordination with the chairman of the MSC Foundation, Körber Foundation nominates the international participants out of the proposals submitted. The German Munich Young Leaders are existing members of the Körber Network Foreign Policy, a group of outstanding young foreign policy specialists in the German government, the German Bundestag, as well as think tanks and the private sector.

## ACTIVITIES IN 2016

From June 30 to July 2, 70 former participants of the Munich Young Leaders (MYL) program came together in Warsaw for their sixth annual alumni reunion. The event in Warsaw was co-hosted with the Körber Foundation and offered a platform for an informal exchange ahead of the NATO summit. For two days, young experts from governments, parliaments, think tanks, companies and the media debated current challenges in foreign and security policy with senior leaders from Poland, including former Polish president Aleksandar Kwasniewski.





The MSC Foundation  
in 2016

The Munich Security  
Conference in 2016

The Munich Security  
Report 2016

Other MSC Events  
and Activities in 2016

Reach and Visibility  
in 2016

Outreach, Partnerships  
and Sponsoring



## Press Coverage of the Main Conference

The main conference in Munich has long been in the focus of worldwide media attention. Every year, thousands of journalists gather in the Bavarian capital on the conference weekend to report on the debates at Hotel Bayerischer Hof.

From The Times of India over Nikkei and the Chinese People's Daily to The Economist, The Financial Times, The Washington Post and The New York Times – newspapers from around the world reported from this year's conference debates in around 3,000 articles published right before, during or after the conference weekend. All of the world's leading news outlets are present in Munich with their foreign and security policy correspondents.

In addition, more than 4,300 news reports were issued by around 100 news agencies, including Reuters, AFP, Xinhua or FARS News Agency.

Viewers from across the globe were able to follow some of the conference's highlights on their national or regional TV channels, ranging from Al Jazeera International over BBC News to TV5 Monde.

Finally, the Munich Security Conference 2016 generated more than 4,000,000 search results online, with related content on websites such as Yahoo News, Huffington Post, NBC News or The Guardian.





## Коммерсантъ

«Столь представительная делегация из России — очень хороший знак»  
Председатель конференции по безопасности — о том, что ждет Дмитрия Медведева в Мюнхене

19 февраля Мюнхенская конференция по безопасности открылась в Мюнхене. Впервые в истории конференции в Мюнхене участвует президент России Дмитрий Медведев. Это событие имеет большое значение для мировой политики. Медведев будет обсуждать с другими лидерами вопросы безопасности и сотрудничества. Его участие в Мюнхене — это сигнал о том, что Россия готова к диалогу с Западом.



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## Süddeutsche Zeitung



## 12 WORLDVIEW

### 'I DON'T THINK WORLD WAR III IS GOING TO HAPPEN IN SYRIA'

IN AN INTERVIEW, SAUDI ARABIAN FOREIGN MINISTER ADHIL AL-JUBEIR EXPRESSES HIS CONTINUED SUPPORT FOR HADITHI FORCES IN SYRIA AND HIS DESIRE FOR REBELS TO BE SUPPLIED WITH ANTI-AIRCRAFT MISSILES THAT COULD SHIFT THE BALANCE OF POWER IN THE WAR



## FINANCIAL TIMES

### GENERAL EMBASSY

Geoff Dyer

A 'Munich moment' as Kerry faces narrowing options in Syrian war

FOR THE FIRST TIME IN THE HISTORY OF THE CONFERENCE, John Kerry made the opening by saying he was in a very difficult position. He said that the world was looking at Munich and that the world was looking at the Syrian war. He said that the world was looking at the Syrian war and that the world was looking at the Syrian war.

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# Other Media Activities

## PRESS ACTIVITIES AROUND OTHER MSC EVENTS

Besides the main conference in Munich, the Foundation's growing number of additional activities throughout the year increasingly attracts media attention as well. The Core Group Meeting in Addis Ababa, for example, was covered by newspapers ranging from the German Frankfurter Allgemeine Zeitung, the New African, The Korea Times or the Lebanese Daily Star, with additional news reports published by Xinhua News Agency or Agence Presse Africaine and articles on the websites of All Africa, Die Welt or Huffington Post.

The Cyber Security Summit in Stanford in September 2016 was covered by Der Spiegel, ZDF or Handelsblatt, as well as news agencies such as AP, Bloomberg News and Dow Jones. Overall, it generated more than 80,000 search results between late August and late September.

## ARTICLES, OP-EDS AND MEDIA PRESENCE OF THE CHAIRMAN

In addition to press reports and analyses about our events, MSC chairman Wolfgang Ischinger contributes to the political debate through regular media appearances. Far beyond the Munich conference weekend, he is a frequent guest in TV formats, including talk shows such as Maybrit Illner or news programs such as ZDF heute journal, ARD tagesthemen or PBS Newshour. He has also been interviewed by various newspapers on international security challenges such as the war in Syria, the West's relationship with Russia or the future of European security. Outlets include the German Handelsblatt, Die Welt or Cicero.

In addition, our chairman has published numerous essays and op-eds in leading national and international media outlets. Over the past year, those included an op-ed in The New York Times on transatlantic relations after the US elections, a Der Spiegel essay on the future of relations between Russia and the West, or a Frankfurter Allgemeine Zeitung op-ed on security challenges in the Asia-Pacific on the occasion of our Core Group Meeting in Beijing.



**GERMANY'S NEW  
RESPONSIBILITY" –  
A JOINT PROJECT OF  
THE MUNICH SEC-  
URITY CONFERENCE  
AND THE GERMAN  
DEVELOPMENT  
INSTITUTE**

What does German responsibility in foreign affairs mean today, and how can Germany's defense, foreign and development policies be better coordinated to improve their impact? These were the overarching questions of a project of the Foundation and the German Development Institute led in cooperation with the BMW Foundation Herbert Quandt, the Bill & Melinda Gates Foundation, and Fullberry Foundation in the second half of 2016 and into early 2017.

Against the backdrop of the crisis of the European project and numerous crises in Europe's neighborhood, calls for a greater German role are becoming stronger and more numerous. And Germany has taken some steps to fulfill this. However, in practice, assuming more responsibility is exceedingly difficult. In order to invigorate the debate about what Germany should and should not do, and what policies it should pursue, the project assembled seven expert roundtables and yielded an essay collection.

The roundtable discussions, held in Berlin, Bonn, and Munich, brought together an unusual, cross-sectoral mix of experts and decision-makers and centered on topics ranging from public health and development to civilian and military crisis prevention. The essay book, edited by MSC Chairman Wolfgang Ischinger and Dirk Messner, director of the German Development Institute, features contributions by German political leaders, academics, NGO representatives, and other experts. Authors include Kofi Annan, Bill Gates as well as half a dozen German cabinet members and numerous parliamentarians. The book also high-

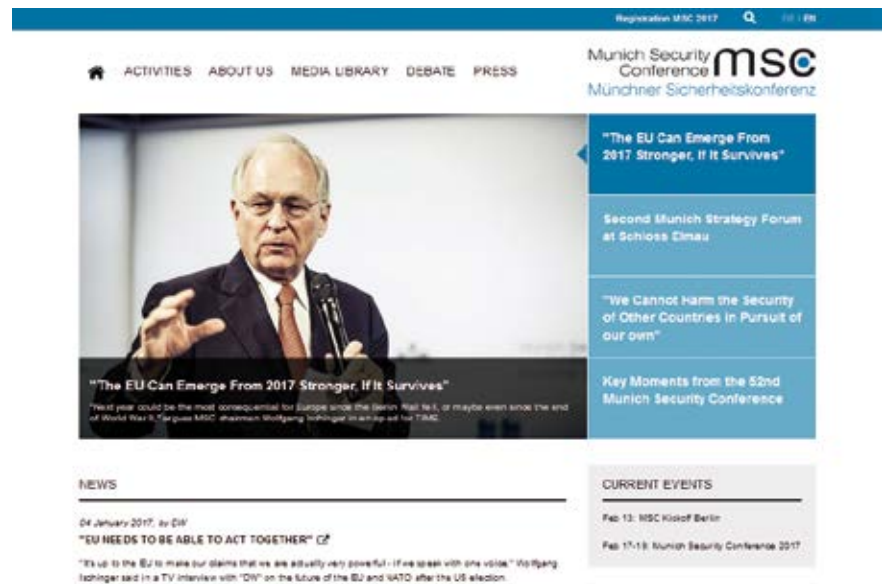
lights twelve major thought-provoking recommendations brought forward by roundtable participants and book authors. It will be launched at a book presentation at the margins of the main conference in 2017.



# Digital MSC

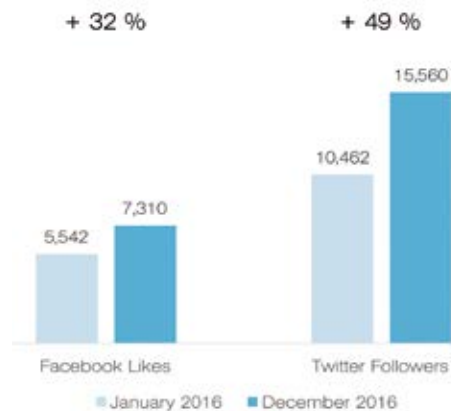
## THE MSC WEBSITE

In 2016, our website attracted over 150,000 unique visitors. After a makeover, the website now features a fresh look and new functionalities. The new media library allows for a targeted search for specific events, participants or venues and offers impressions and videos from several years of our events around the globe. The website's "Monthly Mind" column continued to feature regular opinion pieces on international security challenges, with authors including Børge Brende, Jean-Marie Guéhenno and Nathalie Tocci.



## MSC SOCIAL MEDIA ACTIVITIES

Over the last year, we have further expanded our activities on Facebook and Twitter reaching a combined 6.7 million people. With 244 Facebook Posts and nearly 900 Tweets over the course of the year, the Foundation has actively engaged in debates, shared information about its activities and publicly interacted with its growing network of partner organizations. Total follower numbers of our channels have grown by 43 percent in the past year.



## LAUNCH OF THE MSC NEWSLETTER “MUNICH CALLING”

In December, the Foundation launched its newsletter “Munich Calling” in order to provide interested subscribers with regular updates on current activities, events and publications. Following the initial consent campaign, more than 1,500 people have already signed up to receive our newsletter.



Dear Friends of the MSC,

Less than two months from now, on February 17-19, 2017, hundreds of senior leaders from across the globe will gather for the 53rd edition of the Munich Security Conference (MSC).

My team and I are already in the midst of the preparations, and I am confident that the 2017 conference will be one of the most important and meaningful yet!

In order to keep you up to date with all things “MSC” – our flagship conference as well as our other activities around the world – we have decided to publish a regular update. If you would like to receive the occasional email with information on our events, publications as well as food for thought, please sign up via the button on top or by clicking [here](#) (if you have not done so already).

And don't worry, we will not flood your inbox: you will receive between four and six emails a year, certainly not more.

With this email, we send you the very first edition. In it, we take a look back at our most recent events, including our Cyber Security Summit in Silicon Valley, the Core Group Meeting in Beijing as well as the Munich Strategy Forum. In addition, we have listed some of our latest contributions to the international security debate, such as my op-ed in the New York Times on what U.S. President-elect Donald Trump means for Europe and the transatlantic alliance.

I hope you will find this newsletter informative and useful. Again, please don't forget to subscribe [here](#) if you have not done so already and want to continue to receive it! We welcome any feedback or questions you may have.

Yours sincerely,

*Wolfgang Ischinger*

Chairman of the MSC

**SUBSCRIBE**





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## Outreach Activities

Over the past year, the Foundation has intensified its outreach efforts. Marcel Lewicki has moved from his position as project manager into the new role of senior manager for outreach and engagement.

Over the last year, the Foundation has held selected events at margins of international meetings in order to profit from diverse audiences and to extend its reach into different segments of the security community.

### [Global Security Dinner, World Economic Forum Annual Meeting 2016, Davos, Switzerland](#)

Marking a new chapter in the cooperation between the Munich Security Conference and the World Economic Forum, the MSC hosted its Global Security Dinner at the World Economic Forum's Annual Meeting in Davos in January 2016. High-ranking speakers included NATO Secretary General Jens Stoltenberg and Polish Foreign Minister Witold Waszczykowski. In turn, the World Economic Forum co-hosted the night cap session at the annual Munich Security Conference.

### [Lunch event, IISS Shangri La Dialogue, Singapore](#)

The Munich Security Conference hosted a luncheon on the security architecture in the Asia-Pacific region in the run-up to the 2016 IISS Shangri-La Dialogue in Singapore. Speakers included Canadian Defence Minister Harjit Sajjan, Lockheed Martin CEO Marilyn Hewson, and Chairman of the NATO Military Committee Petr Pavel.

### [Panel at DLD Brussels Summit, Brussels, Belgium](#)

At the DLD Brussels conference, MSC Chairman Ambassador Wolfgang Ischinger chaired a panel on cyber security with NATO Deputy Secretary General Alexander Vershbow and journalist Georg Mascolo.

### [Menschen in Europa hosted by Passauer Neue Presse, Passau, Germany](#)

On the occasion of the conference "Menschen in Europa", hosted by Passauer Neue Presse, Ambassador Ischinger gave the opening speech. Martin Schulz, President of European Parliament, Donald Tusk, President of the European Council and Jens Stoltenberg, Secretary General NATO discussed the future of the European Union.



#### Health Security Roundtable at the World Health Summit, Berlin, Germany

On October 9, the Munich Security Conference (MSC) organized a Health Security Roundtable on the sidelines of the World Health Summit at the Federal Foreign Office in Berlin. Together with the M8 Alliance, the MSC brought together leading representatives from international organizations, policy-makers, and researchers to discuss current challenges for global health security.

#### European Defence Roundtable at the NATO Summit, Warsaw, Poland

After a successful European Defence Roundtable in Berlin and a European Defence Summit in Brussels in 2015, MSC organized its first European Defence Roundtable on the sidelines of a NATO Summit, in Warsaw, on July 7. 40 high-ranking representatives from government and the military discussed topics like “Closing NATO’s Capabilities Gap” and “Beyond Warsaw: Redefining NATO’s Posture” in an off the record setting.



Jens Stoltenberg at the Global Security Dinner in Davos.



Denis Mercier at the European Defence Roundtable



Matshidiso Rebecca Moeti, Wolfgang Ischinger, and Detlef Ganten at the Health Security Roundtable in Berlin.

# Partnerships

## PARTNERS

In 2016, the MSC Foundation has continued to formalize existing partnerships through memoranda of understanding (or similar documents). Among the institutions that the Foundation has entered into formal agreements with over the last year are the African Union Commission, the Public Diplomacy Division of NATO, the Bill & Melinda Gates Foundation, Chatham House, the World Economic Forum, Oxford Analytica, Women in Parliament, the ONS Foundation, the Chinese People's Institute for Foreign Affairs, the Tana High-Level Forum on African Security, the World Health Summit, and the Hertie School of Governance.

## GOVERNMENTAL PARTNERS



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**Bundeswehr**  
Wir. Dienen. Deutschland.



Landeshauptstadt  
München

## NON-GOVERNMENTAL PARTNERS



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Security and Cooperation



**Stanford | FSI** Freeman Spogli  
Institute for  
International Studies

**giz** Deutsche Gesellschaft  
für internationale  
Zusammenarbeit (GIZ) GmbH



**ONS**  
FOUNDATION



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**WORLD  
ECONOMIC  
FORUM**  
COMMITTED TO  
IMPROVING THE STATE  
OF THE WORLD

**ZEIT-Stiftung**  
Ebelin und Gerc  
Bucerius

# Sponsorships

## SPONSORS

The MSC Foundation is supported by a variety of institutions, authorities, and organizations. We follow a strict policy that donations of one supporter must not exceed 8 percent of our total budget so that the independence of our work is ensured.

**AIRBUS**



**Allianz**

**Deutsche Bank**



McKinsey&Company



# Finances

The Foundation's increased level of activities has led to an increase of the annual expenditures by 9 % compared to 2015. At the same time, the Foundation has managed to increase its income by 22 % compared to the previous year.

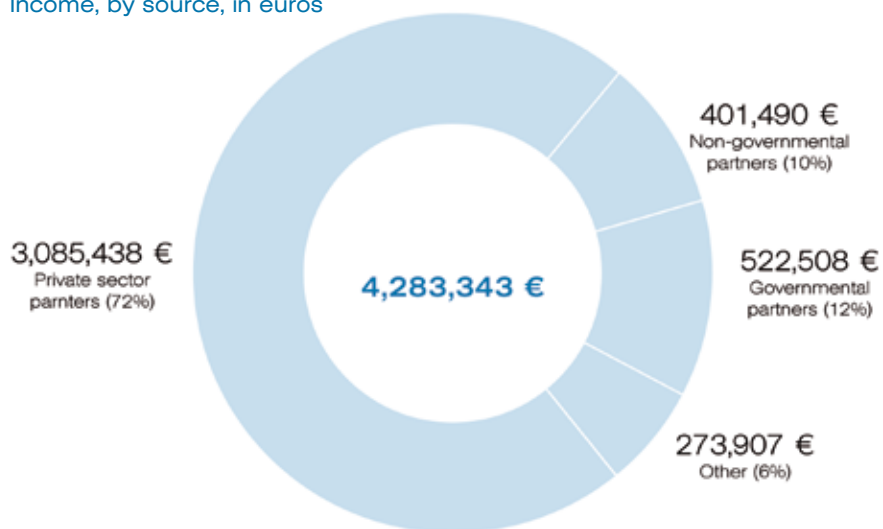
Funds that remain unused throughout the year are added to the Foundation's assets.

## MSC FOUNDATION INCOME 2015 – 2017

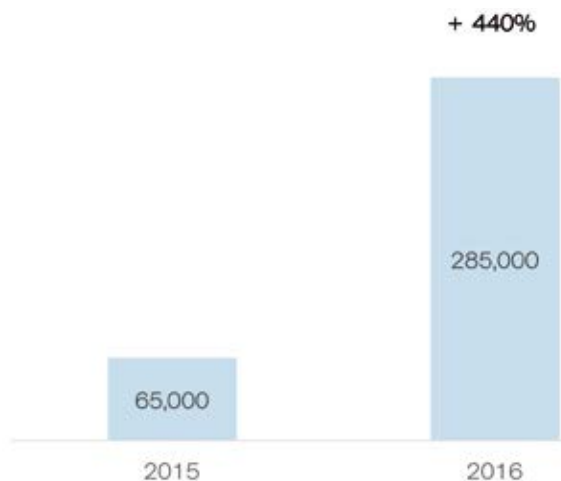
	2015	2016	2017 (plan)
Revenues	3,255,392 €	4,283,343 €	5,000,000 €
Expenditures	3,689,231 €	4,192,485 €	4,550,000 €
Project Costs	1,976,434 €	2,263,560 €	2,550,000 €
Main Conference	1,429,390 €	1,488,924 €	1,750,000 €
Core Group Meetings	189,937 €	323,446 €	200,000 €
European Defence Series	66,232 €	14,713 €	30,000 €
Energy Security Series	18,593 €	57,955 €	30,000 €
Cyber Security Series	42,276 €	141,479 €	200,000 €
Munich Strategy Forum	149,359 €	147,686 €	150,000 €
Other events	80,647 €	89,357 €	190,000 €
Running costs (e.g. staff)	1,712,797 €	1,928,925 €	2,000,000 €

COMPOSITION OF MSC  
FOUNDATION INCOME

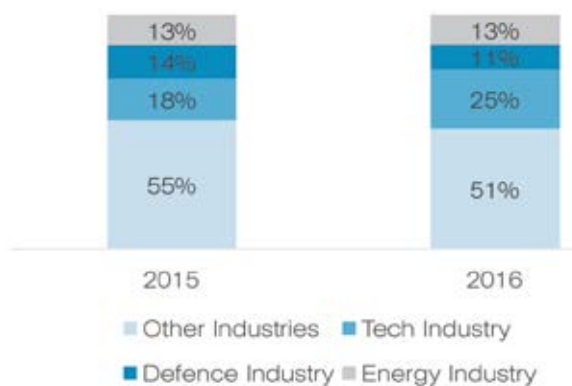
Income, by source, in euros

DEVELOPMENT OF  
NGO CONTRIBUTIONS

NGO partner contributions, by year, in euros

DEVELOPMENT OF  
PRIVATE SECTOR  
CONTRIBUTIONS

Private sector partner contributions, by industry, in percent



# The Year Ahead

## Our Upcoming Events in 2017 (selection)

JANUARY 20	Global Security Dinner at the World Economic Forum Davos, Switzerland
FEBRUARY 13	MSC Kick-Off and Presentation of the Munich Security Report 2017 Berlin, Germany
FEBRUARY 17 – 19	Munich Security Conference 2017 Munich, Germany
APRIL 25	European Defence Roundtable Valetta, Malta
MAY 9 – 10	Core Group Meeting Washington, DC Washington, DC, United States
JUNE 25 – 26	Cyber Security Summit Tel Aviv, Israel
JULY 6	G20 Outreach Hamburg, Germany
SEPTEMBER 7 – 9	Munich Young Leaders Reunion Moscow, Russia
OCTOBER 12	Arctic Security Roundtable Reykjavik, Iceland
OCTOBER 16	MSC Health Security Roundtable Berlin, Germany
DECEMBER 3 – 5	Munich Strategy Forum Elmau, Germany



## STAY IN TOUCH



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